SULTAN CITY COUNCIL
AGENDA ITEM COVER SHEET

ITEM NO: A-3

DATE: July 10, 2008

SUBJECT: Adopt a Stormwater Utility Fee

CONTACT PERSON: Deborah Knight, City Administrator

ISSUE:

The issue before the City Council is to direct staff to prepare an ordinance to adopt a Stormwater Utility Fee.

STAFF RECOMMENDATION:

1. Discuss the proposed fee alternatives
2. Select a preferred alternative
3. Direct Staff to prepare an ordinance for First Reading to adopt a Stormwater Utility Fee

If necessary, Ordinance No. 985-08 can be amended to incorporate the Council's decision prior to final action to adopt the Stormwater Utility on July 24, 2008.

SUMMARY:

Over the last twelve months, the City Council and community have discussed a number of alternative base rates for the stormwater utility. This agenda cover summarizes four alternative base rates and requests the City Council select a preferred alternative.

The base rate is made up of three components:

1. Calculation of Equivalent Residential Units (ERU). There are approximately 2,639 ERUs in the Utility.
2. Adopted level-of-service
3. Annual budget needed to accomplish stormwater functions (i.e. levels-of-service) within the City including maintenance, operations, capital improvements, public outreach, etc.

The following table summarizes the four proposed alternatives. Attachments to this agenda cover provide additional budget details:

	Alternative 1 (Attachment A)	**Alternative 2 (Attachment B)**	**Alternative 3 (Attachment C)**	**Alternative 4 (Attachment D)**
Base Rate	$5.75-6.60 ERU sliding scale No annual adjustment Reassess in 2012	$5.75-$6.60 in Yr. 1 $10.50-$11.50 in Yr. 5 ERU sliding scale **ANNUAL ADJUST** Reassess in 2012	$12.35 - $13.23 ERU sliding scale No annual adjust. Reassess in 2012	$12.35/ ERU **BASED ON ERU** no annual adjust. Reassess in 2012
Employees	.3 FTE $24,000	.3 FTE-1 FTE $24K-100K	1 FTE $100,000	3 FTE $209K-$248K
Credits	No	Yes	Yes	Yes
Cost share with Street Budget	Yes	No	No	No
Maintenance / Operations	$80,000 1/3 catch basins No HOA ponds Monthly street sweep	$80K-$122K 1/3 catch basins HOA ponds yr. 5 Mo. street sweep	$121,800 All catch basins HOA ponds Mo. street sweep	$320-$340 All catch basins HOA ponds Mo. street sweep Inspections
Capital Equipment	None. Services through vendors	Capital equip. Share w/other budget	$45,000. Share w/other budget	$62K yr 1 (start-up costs) $21K yr 2-yr. 5
Capital Improvements	$20,000	$20,000-$50000 over 5 years	$50,000	$50,000
Annual Budget	$100,000	$100k-$182k	$214,201	$530K-$445k
Pros and Cons	Pros • Low fees ($69/yr residential - $79/yr commercial) • Establishes utility • Begins maint. program Cons • Fund not fully supported • Deferred maint. continued	Pros • Fees start low and gradually increase • Establishes utility • Begins maint. program Cons • Fund not fully supported • Deferred maint continued in first 4 years	Pros • Fees support utility • Improved maint. program • Fix flooding/drainage Cons Higher fees ($148.20/yr residential - $159/yr commercial.	Pros • Fees support utility • Full maintenance program Cons • Highest fees ($148.20/yr residential - $6000/yr commercial.

DISCUSSION:

Establishing the Utility

The proposed resolution does not establish the Stormwater Utility (Utility). The Utility is established by separate Ordinance (Ordinance No. 985-08) as described in Agenda Item No. 2 in the Council's July 10, 2008 Agenda Packet.

There are a number of state statutes that pertain either directly or indirectly to the City's authority to form a surface water utility. One of the more broad based statutes pertains to municipal utilities in general and states that a code city may provide utility service within and outside its city limits and this includes the exercise of all powers to the extent authorized by law (RCW 35A.80.010).

Proposed Ordinance

The proposed ordinance will establish the "base rate" in accordance with Ordinance No. 985-08. The base rate is made up of three components:

1. Calculation of Equivalent Residential Units (ERU).
2. Levels-of-service
3. Annual budget needed to accomplish stormwater functions (i.e. levels-of-service) within the City including maintenance, operations, capital improvements, public outreach, etc.

Equivalent Residential Units

ERU's are used for the purpose of calculating the stormwater user's rate. An ERU represents the average square footage of impervious surface of a detached single-family residential property and is applied to commercial properties to calculate the commercial rate.

The ERU is established by reviewing a representative sample of recorded date, maps, surveys or field measurement to obtain the average impervious area for a single-family lot. Non-residential properties are converted into ERUs based on the amount of impervious area on the property.

For the City of Sultan, the calculated ERU is 4,519 square feet. Of the 14 jurisdictions examined in the phone survey for the study, Sultan's ERU was the second highest. This is largely due to the rural nature of residential properties and the number of barns and outbuildings.

The total number of ERUs in the City are:

Multifamily Residential 1-4 plexes	75
Commercial Properties	920
Residential Properties	1,246
Schools	398
Total	2,639

For purposes of determining the Stormwater Utility Fee, all properties in the City are classified into one of the following classes:

- Single-family detached residential property = 1 ERU
- Two-, three- and four-family residential property = 1.75 ERU
- Commercial and Other developed property including multi-family (5-99 units) = base rate multiplied by the numerical factor obtained by dividing the total impervious surface area (square feet) of the property by one ERU.

Levels-of-Service

Costs to operate a stormwater utility are broken down into two categories:

1. On-going costs or costs of conducting Operations and Maintenance, and for associated administrative costs for the stormwater system
2. One-time costs or capital improvements.

Annual Budget

The annual budget is based on the level-of-service adopted by the City Council. Each of the proposed alternatives offers a different level-of-service. The more services required or demanded, the higher the budget and corresponding base rate.

The City is currently responsible for maintaining 3 detention ponds, 15 infiltration trenches, 592 inlets and 5 outlets.

Base Rate

The annual cost for operations, maintenance, and capital improvements yields the total annual amount that must be charged to satisfy the needs of the utility.

The proposed fees are based on Equivalent Residential Units (ERUs) using the 4,513 square feet as the basis.

ANALYSIS:

The nature of stormwater management has changed dramatically since the first stormwater utilities were formed. Historically, stormwater management (drainage) programs were narrowly defined and focused generally on water quantity control (flooding) issues. Local environmental quality concerns played a role in the development of some stormwater utilities (perhaps most notably in Bellevue, Washington), but the predominant issues in most communities were flooding and erosion problems.

Chronically limited funding for capital investments, operation and maintenance of stormwater management systems, combined with recent emphasis placed on stormwater quality management by the emerging Federal extension of NPDES permitting to stormwater discharges, dictates that communities secure stable funding and develop new and innovative financing strategies for their stormwater management programs.

Enterprise Orientation

Most stormwater utilities are designed to provide the majority of a community's stormwater funding thereby offsetting other funding sources such as the General Fund. FSA's *1997 Stormwater Utility Survey*[1] indicated that utility revenues provided 80% of the operating budget and 75% of the capital construction program funding within the surveyed communities.

Sustainable Revenues

Revenues generated by stormwater utilities gradually increase as communities grow with periodic revenue jumps related to rate increases.

The average monthly stormwater utility rate reported in the *Surface Water Utility Rate Study - 2008 Residential Rates* (Attachment E) for the 45 respondents varied from $16.92 (Duvall) to $1.75 (Spokane) per billing unit, and averaged $6.58 per unit, which equated to an average revenue of about $78.96 per year.

Comparison of utility rates between indicates that 17 utilities plan to increase their rates with increases ranging from 6% (Mount Lake Terrace) to 203% (Snohomish Co).

Rate Methodologies

There is a general continuity in stormwater utility service rate methodologies -- no single method is used in all applications -- nor does one appear to be suitable or appropriate. The most commonly used stormwater rate methodology is based on the amount of impervious area.

[1] http://www.florida-stormwater.org/manual/chapter1/1-2.html

Exemptions

Not all properties are charged for stormwater utility services. Only 10% of the participants in the 2001 Stormwater Utility Survey did not allow any exemptions. Most utilities grant exemptions to certain types of properties based upon their ownership, level of development, quality of runoff, extent of community use and other considerations. The most common exemptions are for streets/highways (76%), undeveloped property (76%), railroad properties (56%), agricultural areas (52%), and parks (36%). Many utilities also exempt government properties (26%), and those properties related to school districts, special districts, and similar public functions.

Credits

Many utilities, 48% of the utilities participating in the 2001 Stormwater Utility Survey, recognize runoff attenuation and water quantity treatment benefits from certain development practices on private properties and give the property owners credits against their utility service charges. The 2001 Stormwater Utility Survey found that possible credits ranged from 5% to 100% of the bill with an average reduction for properties receiving credits of about 48%.

Billing & Collection of Utility Fees

Adding the stormwater utility bill to existing monthly bills for other utility services provided is the most common billing process, used by over 70% of stormwater utilities, because it reduces billing and collection costs. About 21% of the utilities add the stormwater utility charges to the annual property tax bill, with the remaining 8% of the utilities opting for other methods.

Revenue capacity depends primarily on whether undeveloped as well as developed properties are charged, and whether the community charges itself for streets and other public properties. Cities with more mature stormwater programs have higher service charges than those just beginning to develop their programs.

ALTERNATIVES:

1. Select a preferred alternative and direct staff to prepare a fee resolution.
2. Do not select a preferred alternative and direct staff to areas of concern.
3. Do not select a preferred alternative and postpone making a final decision until a later date.

RECOMMENDED ACTION:

1. Discuss the proposed fee alternatives
2. Select a preferred alternative
3. Direct Staff to prepare a resolution to adopt a Stormwater Utility Fee

ATTACHMENTS

Attachment A – Proposed Budget Alternative 1
Attachment B – Proposed Budget Alternative 2
Attachment C – Proposed Budget Alternative 3
Attachment D – Proposed Budget Alternative 4
Attachment E – Public Outreach
Attachment F - Surfacewater Utility Rate Survey 2008 Residential Rates

Alternative 1

Stormwater Fee and Revenue Assumptions
$20,000 Capital Investment

Attachment A

BUDGET

Category	Task	Frequency	Cost
Personnel		.3 FTE. No benefits - One week per month	$24,000
Maintenance			
	Vactor Catchbasins	5 days/year @$1,000/day	$10,000
	Street Sweeping	all city streets monthly. Half the budget from the Street Fund	$20,000
	Repairs of existing system	catchbasins, manholes, piping	$13,000
	Miscellaneous		$13,000
Capital Improvements			$20,000
Total			**$100,000**

Number of Developed Properties

Residential	1246
2-4 Plex	45
Commercial	158
	1449

Total Budget	$ 80,000.00
Total Parcels	1449
Fee/parcel/year	55.21
Fee/parcel/mo	4.60

Equivalent Residential Units

Commercial																									
ERU		<1			1.1-5.0			5.1-10.0			10.1-15.0			15.1-20.0			20.1-25.0			25.1-50.0			50.1-100.0			>100		
#Properties		30			74			20			7			5			6			5			4			1		152
Proposed Fee/month	$	5.75		$	5.90		$	6.00		$	6.10		$	6.20		$	6.30		$	6.40		$	6.50		$	6.60		
Annual Fee	$	69.00		$	70.80		$	72.00		$	73.20		$	74.40		$	75.60		$	76.80		$	78.00		$	79.20		
Monthly Revenue	$	172.50		$	436.60		$	120.00		$	42.70		$	31.00		$	37.80		$	32.00		$	26.00		$	6.60		
Annual Revenue	$	2,070.00		$	5,239.20		$	1,440.00		$	512.40		$	372.00		$	453.60		$	384.00		$	312.00		$	79.20	$	**10,862.40**

Residential		SRF		2-4 Plex	
ERU		<1		1.75	
#Properties		1246		45	
Proposed Fee/month	$	5.75	$	5.90	
Monthly Revenue	$	7,164.50	$	265.50	
Annual Revenue	$	85,974.00	$	3,186.00	**$ 89,160.00**

Total Revenue	**$**	**100,022.40**

Alternative 2

Stormwater Fee and Revenue Assumptions
Annual Adjustment

Attachment B

ERU	SFR	2-4 Plex	<1	1.1-5.0	5.1-10.0	10.1-15.0	15.1-20.0	20.1-25.0	25.1-50.0	50.1-100.0	>100
#Properties	1246	45	30	74	20	7	5	6	5	4	1
Yr 1. Proposed Fee/month	$ 5.57	$ 5.90	$ 5.75	$ 5.90	$ 6.00	$ 6.10	$ 6.20	$ 6.30	$ 6.40	$ 6.50	$ 6.60
Year 2	$ 6.75	$ 6.85	$ 6.95	$ 7.05	$ 7.15	$ 7.25	$ 7.35	$ 7.45	$ 7.55	$ 7.65	$ 7.75
Year 3	$ 8.00	$ 8.10	$ 8.20	$ 8.30	$ 8.40	$ 8.50	$ 8.60	$ 8.70	$ 8.80	$ 8.90	$ 9.00
Year 4	$ 9.25	$ 9.35	$ 9.45	$ 9.55	$ 9.65	$ 9.75	$ 9.85	$ 9.95	$ 10.05	$ 10.15	$ 10.25
Year 5	$ 10.50	$ 10.60	$ 10.70	$ 10.80	$ 10.90	$ 11.00	$ 11.10	$ 11.20	$ 11.30	$ 11.40	$ 11.50

Total Annual Budget

ERU	SFR	2-4 Plex	<1	1.1-5.0	5.1-10.0	10.1-15.0	15.1-20.0	20.1-25.0	25.1-50.0	50.1-100.0	>100	Total Annual	Percent Increase
#Properties	1246	45	30	74	20	7	5	6	5	4	1		
Total Budget Yr. 1	$ 83,282.64	$ 3,186.00	$ 2,070.00	$ 5,239.20	$ 1,440.00	$ 512.40	$ 372.00	$ 453.60	$ 384.00	$ 312.00	$ 79.20	$ 97,331.04	
Year 2	$ 100,926.00	$ 3,699.00	$ 2,502.00	$ 6,260.40	$ 1,716.00	$ 609.00	$ 441.00	$ 536.40	$ 453.00	$ 367.20	$ 93.00	$ 117,603.00	21%
Year 3	$ 119,616.00	$ 4,374.00	$ 2,952.00	$ 7,370.40	$ 2,016.00	$ 714.00	$ 516.00	$ 626.40	$ 528.00	$ 427.20	$ 108.00	$ 139,248.00	18%
Year 4	$ 138,306.00	$ 5,049.00	$ 3,402.00	$ 8,480.40	$ 2,316.00	$ 819.00	$ 591.00	$ 716.40	$ 603.00	$ 487.20	$ 123.00	$ 160,893.00	16%
Year 5	$ 156,996.00	$ 5,724.00	$ 3,852.00	$ 9,590.40	$ 2,616.00	$ 924.00	$ 666.00	$ 806.40	$ 678.00	$ 547.20	$ 138.00	$ 182,538.00	13%

Alternative 3

Attachment C

Stormwater Fee and Revenue Assumptions
(Sliding Scale/parcel with $50,000 Capital Investment)

Category	Task	Frequency	BUDGET Cost	
Personnel				
	Salary	1 FTE ($35hour)	$ 72,800.00	
	Benefits		$ 20,000.00	
Maintenance				
	Vactor Catchbasins	$55/basin x 24 basins/day x 15 days	$ -	4 catchbasins/hour x 6 hours = 24 catchbasins/day. 600 basins/24 = 25 days. $55/basin = $33,000
	Maintain retention/ detention ponds		$ 9,000.00	
	Repair existing system	catchbasins, manholes, piping	$ 10,000.00	
	Miscellaneous		$ 10,000.00	
Debt Service				
	Street Sweeper	Annual payment split with street	$ 25,000.00	
	Vactor Truck	Annual payment split with water, sewer, streets	$ 20,000.00	
Capital Investment				
	Prioritized improvements	Annual	$ 50,000.00	
Total			**$ 216,800.00**	

Commercial	Equivalent Residential Units									
ERU	<1	1.1-5.0	5.1-10.0	10.1-15.0	15.1-20.0	20.1-25.0	25.1-50.0	50.1-100.0	>100	
#Properties	30	74	20	7	5	6	5	4	1	152
Proposed Fee/month	$ 12.35	$ 12.50	$ 12.50	$ 12.50	$ 12.50	$ 12.50	$ 12.75	$ 13.00	$ 13.25	
Annual Fee	$ 148.20	$ 150.00	$ 150.00	$ 150.00	$ 150.00	$ 150.00	$ 153.00	$ 156.00	$ 159.00	
Monthly Revenue	$ 370.50	$ 925.00	$ 250.00	$ 87.50	$ 62.50	$ 75.00	$ 63.75	$ 52.00	$ 13.25	
Annual Revenue	$ 4,446.00	$ 11,100.00	$ 3,000.00	$ 1,050.00	$ 750.00	$ 900.00	$ 765.00	$ 624.00	$ 159.00	**$ 22,794.00**

Residential	SRF	2-4 Plex	
ERU	<1	1.75	
#Properties	1246	45	
Proposed Fee/month	$ 12.35	$ 12.50	
Monthly Revenue	$ 15,388.10	$ 562.50	
Annual Revenue	$ 184,657.20	$ 6,750.00	**$ 191,407.20**
Total Revenue	**$ 214,201.20**		

C-1

7/3/2008
sliding scale w cap

STORMWATER UTILITY
PRPOSED 6-YEAR BUDGET

Attachment 1D

Surfacewater Fund	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**	
# of employees	2.9	2.9	2.9	2.9	2.9	2.9	
Salaries and Wages	$ 209,300	$216,626	$224,207	$232,055	$240,177	$ 248,583	
Benefits	$ 52,325	$ 54,156	$ 56,052	$ 58,014	$ 60,044	$ 62,146	
Operating Supplies	$ 12,000	$ 12,240	$ 12,485	$ 12,734	$ 12,989	$ 13,444	
Other Services/charges	$ 115,000	$ 40,750	$ 16,538	$ 17,364	$ 18,233	$ 19,144	
Intergovernment Services	$ -	$ -	$ -	$ -		$ -	
Capital Outlay	$ 62,000	$ 21,000	$ 21,000	$ 21,000	$ 21,000	$ 23,000	
Debt Service Payment w/ Interest	$ 29,631	$ 29,631	$ 29,631	$ 29,631	$ 29,631	$ 29,631	
Operating Transfer Out to Capital Improvement	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	
Total Surface Water Fund	$ 530,256	$424,403	$409,913	$420,798	$432,073	$ 445,947	$443,898

Employees						
Public Works Director	0.2	0.2	0.2	0.2	0.2	0.2
Administrative Assistant	0.2	0.2	0.2	0.2	0.2	0.2
Stormwater Engineer	1	1	1	1	1	1
Inspector	0.5	0.5	0.5	0.5	0.5	0.5
Utility Worker	1	1	1	1	1	1
Total	**2.9**	**2.9**	**2.9**	**2.9**	**2.9**	**2.9**
Other Services/Charges						
Surface Water Comp Plan	100000	25000	0	0	0	0
Professional Services	15000	15750	16538	17364	18233	19144
Total Other Svc/Charges	115000	40750	16538	17364	18233	19144
Capital Outlay						
Truck	40000	5000	5000	5000	5000	5000
Computer	2000	0	0	0	0	2000
Inspection Equipment	5000	1000	1000	1000	1000	1000
Minor Repairs (<$5k)	15000	15000	15000	15000	15000	15000
Total	**62000**	**21000**	**21000**	**21000**	**21000**	**23000**
Debt Service Payments						
Vactor	14000	14000	14000	14000	14000	14000
Sweeper	7000	7000	7000	7000	7000	7000
2002 Water Quality Report	8631	8631	8631	8631	8631	8631
Total	**29631**	**29631**	**29631**	**29631**	**29631**	**29631**

7/3/2008

Attachment E

PUBLIC OUTREACH

The City has endeavored to keep the community informed and involved in the discussion to establish a stormwater utility.

The City established a Small Work Group comprised of a city resident, business owner, and Planning Board member to review alternatives and make a recommendation to the Planning Board.

- The Small Work Group met on February 20, March 6, April 17, and May 1.
- The City held an open house on March 13, 2007. The Open House included information on the proposed Stormwater Utility. Notice of the Open House was mailed to all residents and businesses within the Sultan zip code, including residents outside the City limits.
- On March 20, 2007 the Planning Board received an update from the Small Work Group – the Board reviewed the need to form a stormwater utility and the survey of stormwater utilities across the state.
- On April 12, 2007 the City Council received an update from the Small Work Group – the Council reviewed the need to form a stormwater utility and the survey of stormwater utilities across the state, and key policy questions.
- A second Open House was held on May 15, 2007
- On May 1, 2007 the Planning Board reviewed the calculations for the ERU, draft Stormwater Utility Report, and budget, and directed staff to areas of concern.
- On May 17, the City Council subcommittee received a similar update.
- Notice of the proposed formation of the Stormwater Utility was included in the June and July utility billing statements.
- On May 24, the full Council reviewed the calculations for the ERU, draft Stormwater Utility Report, and budget.
- On June 26, the Planning Board discussed credits for private facilities, public schools, non-profit organizations, and senior citizens and low-income residents. The Board also reviewed the draft ordinance and credit manual, and directed staff to set the Public Hearing for July 17, 2007.
- July 23, meeting with the Sultan School Board to discuss the proposed utility, calculation of equivalent residential units, and grass as a pervious/impervious surface.
- August 9, 2007 Public Hearing
- On November 30, 2007, the City issued a SEPA determination of non-significance on the proposed stormwater utility. The SEPA comment period closed December 14, 2007.

- City staff notified commercial property owners by letter on December 5, 2007 about the proposed utility.
- November and December 2007 – Equivalent Residential Units calculated for each commercial, industrial and retail property
- January 24, 2008 Public Hearing.
- February 28, 2008 continued Public Hearing.
- March 10, 2008 Stormwater Stakeholder's Group Formed. Meetings on March 10, 2008, March 17, 2008, April 7, 2008 and April 21, 2008.
- May 29, 2008 presentation by Stormwater Stakeholder's Group.
- May 29, 2008 Council holds a public hearing on June 12, 2008.

The schedule to review and adopt a Stormwater Utility is as follows:

- City Council action to adopt ordinance and amend fee schedule – July 2008
- Public outreach and implementation – August and September.
- Implementation - October 1, 2008

Attachment F

Surface Water Utility Rate Survey

2008 Residential Rates

Jurisdiction	Current Monthly Rate	Increased Rates Since 2005 For NPDES Programs	Plan to Increase Rates For NPDES Programs	Proposed Rate Increase %	Proposed New Rate
Duvall	$16.92	No	No		
Redmond	$16.56		Uncertain		
Kirkland	$14.15		Uncertain		
Bellevue	$14.02		Uncertain		
Tacoma[1]	$13.42				
Covington[2]	$13.16		Yes	11%	$14.61
Sammamish	$12.50	No	Yes	Uncertain	
Issaquah	$12.33		Yes	14%	$14.06
Stanwood	$12.25				
Seattle[1]	$11.83				
Auburn	$11.50	No	Yes	Uncertain	
Everett1	$10.50				
Shoreline	$10.33	Yes	Yes	Uncertain	
Burien	$9.25	No	No	9%	$10.07
King County	$9.25		Uncertain		
Buckley	$8.88		Yes	42%	$12.61
Edmonds[1]	$8.25				
Marysville	$8.00	No	Yes	Uncertain	
Mukilteo[1]	$7.83				
Renton	$6.97	Yes	Uncertain		
SeaTac	$6.90	No	Yes	Uncertain	
Pierce County[1]	$6.67				
Vancouver[1]	$6.65				
Federal Way	**$6.58**	**No**	**Uncertain**		
Mill Creek	$6.50	No	Uncertain		
Bothell	$6.46	Yes	Yes	Uncertain	
Mountlake Terrace	$6.18	No	Yes	6%	$6.55
Des Moines[1]	$6.08				
Mount Vernon	$6.05	No	Yes	Uncertain	
Centralia[1]	$6.00				
Kent[3]	$6.00	No	Yes	Uncertain	
Tukwila[2]	$5.92	Yes	Yes	20%	$7.10
Chehalis[1]	$5.47				
Spokane County[3]	$5.25	No	No		
Lynnwood	$5.09	Yes	Yes	15%	$5.84
Lake Stevens[1]	$5.00				
Battle Ground	$4.80	No	Yes	108%	$10.00
Arlington[1]	$3.42				
Kitsap County[1]	$3.42				
Olympia[1]	$3.00				
Clark County[2]	$2.75	No	Yes		
Snohomish Co	$2.75	No	Yes	203%	$8.33
Skagit County[1]	$1.83				
Spokane[1]	$1.75				

1 - 2007 Utility Rates

2 - 2010 Rate Increase Planned

3 - Utility Rate Range (Average Taken)

K:\deborah.knight\My Documents\Planning\Shoreline Master Plan\Copy of 2008 Utility Rate Survey